

# Data as a Key Driver To grow your business March 7<sup>th</sup> 2017

# ICE BREAKER

# FROM START TO FINISH...



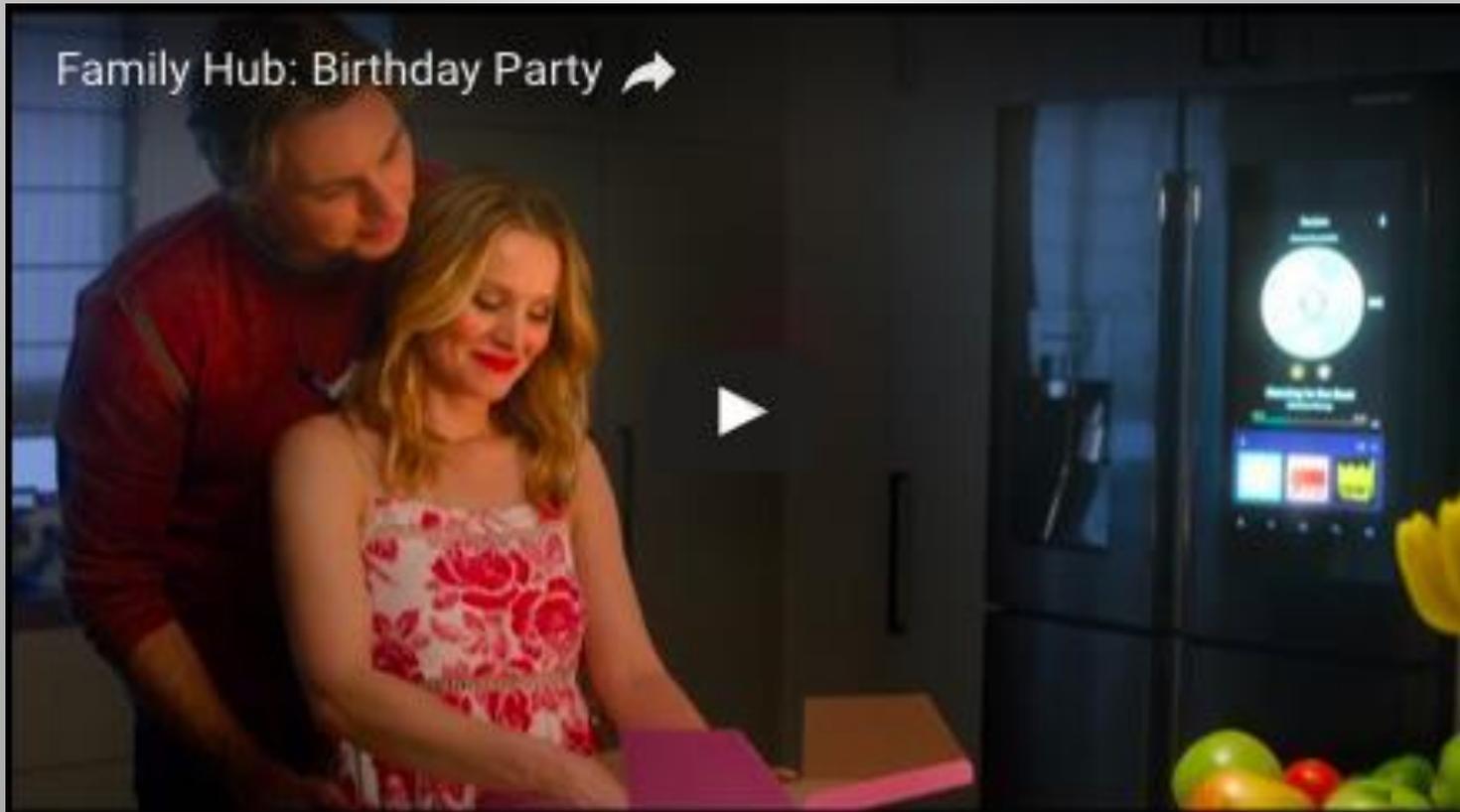
- **THE BIG PICTURE ON DATA:** A GLIMPSE OF WHAT IS HAPPENING IN THE WORLD OF CONSUMER DATA
- **THE FUNDAMENTALS:**
- **WHY IS DATA IMPORTANT FOR BRANDS?**
- **WHAT TYPE OF DATA IS IMPORTANT TO BRANDS?**
- OWNED DATA, SOCIAL DATA, THIRD PARTY AFFILIATIONS – WHAT'S BEST?
- WHAT IS RELATIONSHIP MARKETING (RM) TODAY?
- 10 THINGS YOU NEED TO KNOW ABOUT RM AND DATA.
- TYPES OF RM RELEVANT TO YOUR BUSINESS
  - SHOPPER RM (PRECISION, CATEGORY LOYALTY),
  - SOCIAL CRM
  - ADVOCACY BASED LOYALTY (REACH AND ENGAGEMENT),
  - **WHAT IF I HAVE LITTLE OR NO BUDGET? A PRACTICAL WORKING SESSION ON HOW YOU CAN BE SMART WITH DATA + TWO OTHER CASE STUDIES**

BREAKS; 11 am Coffee, 12.30 Light lunch

# THE BIG PICTURE ON DATA



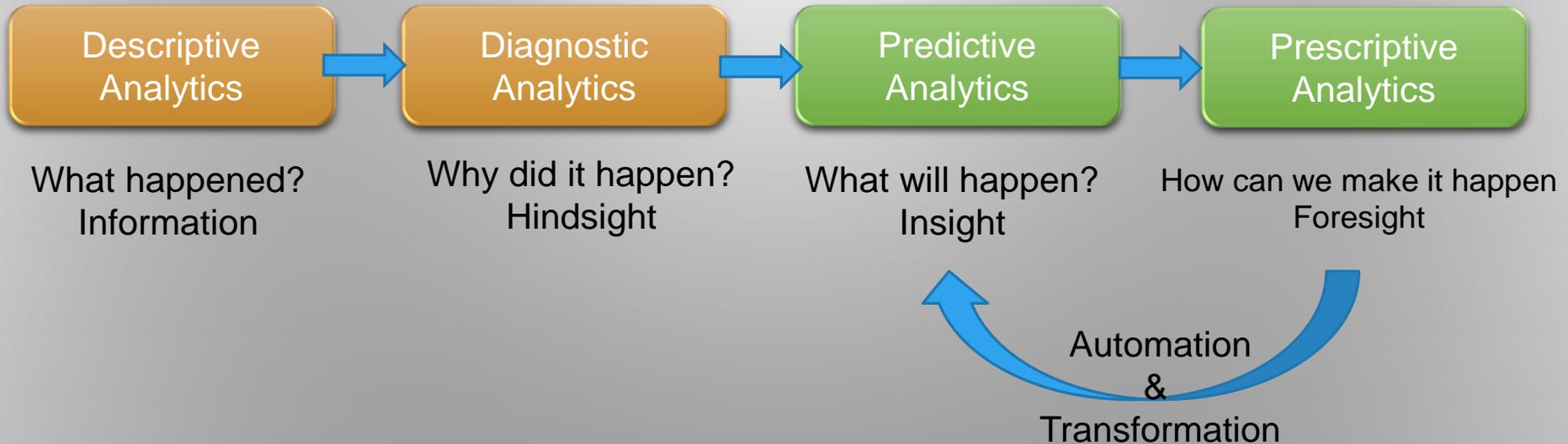
CAST YOUR MIND  
BACK....

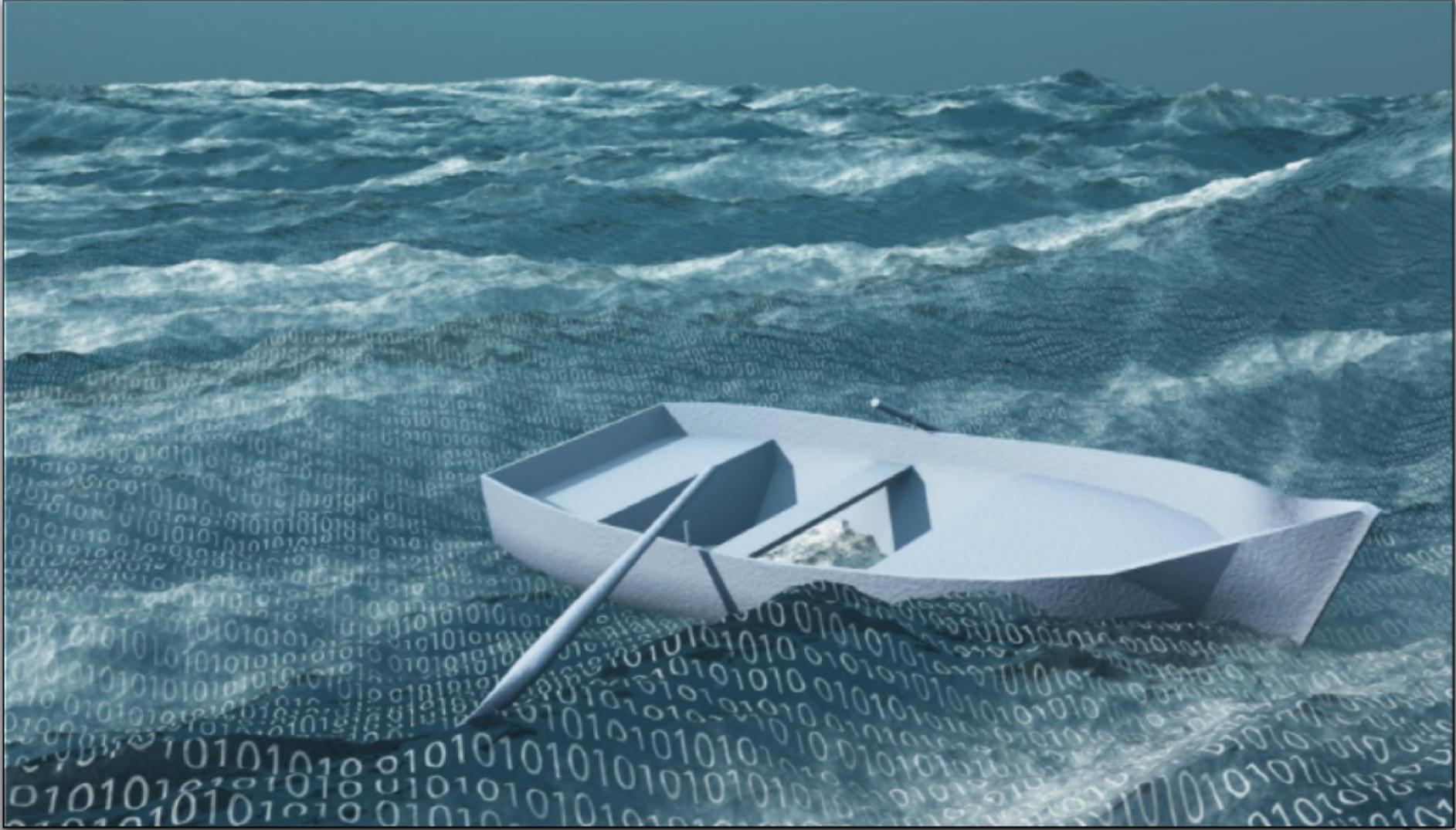




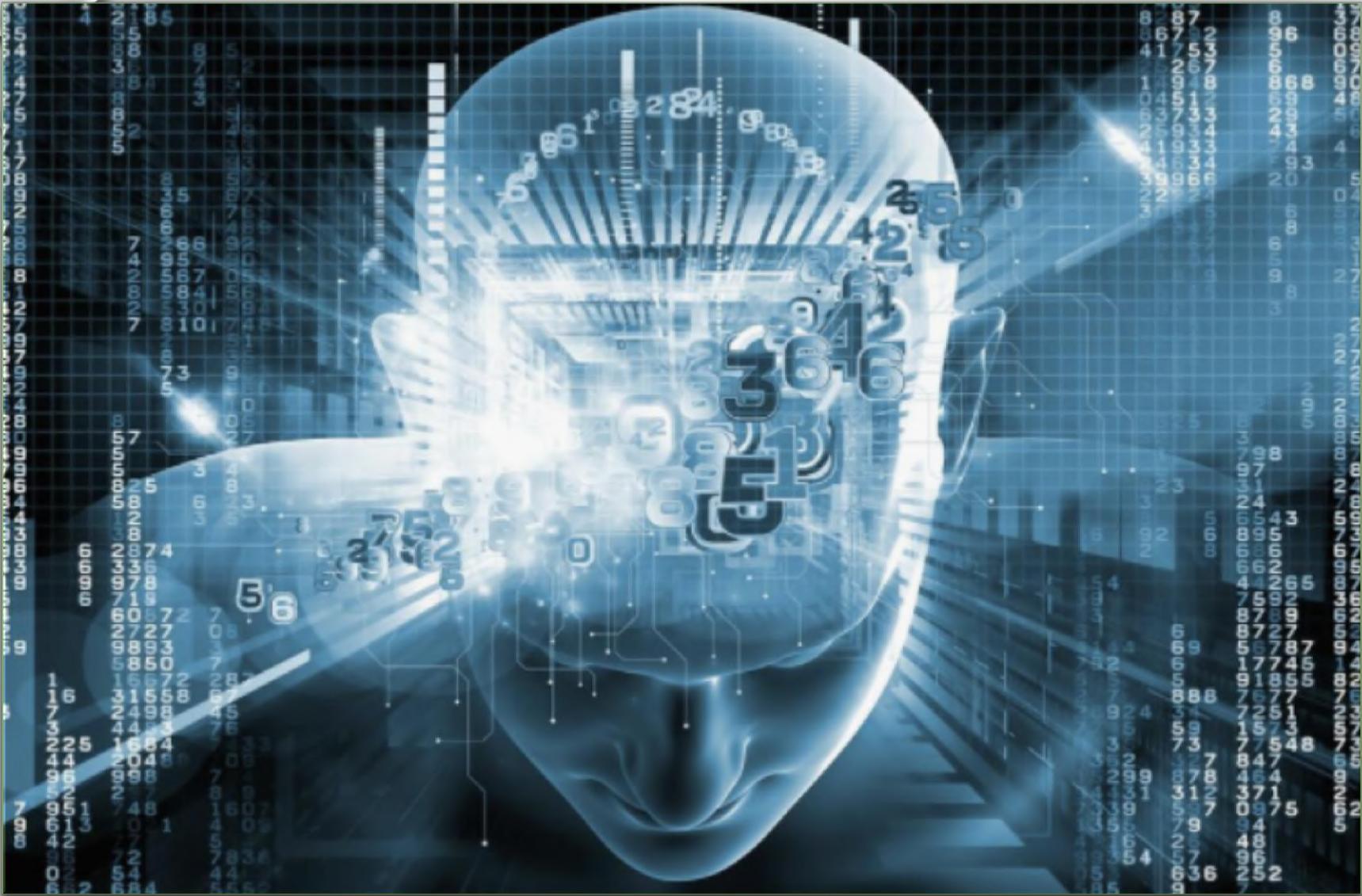


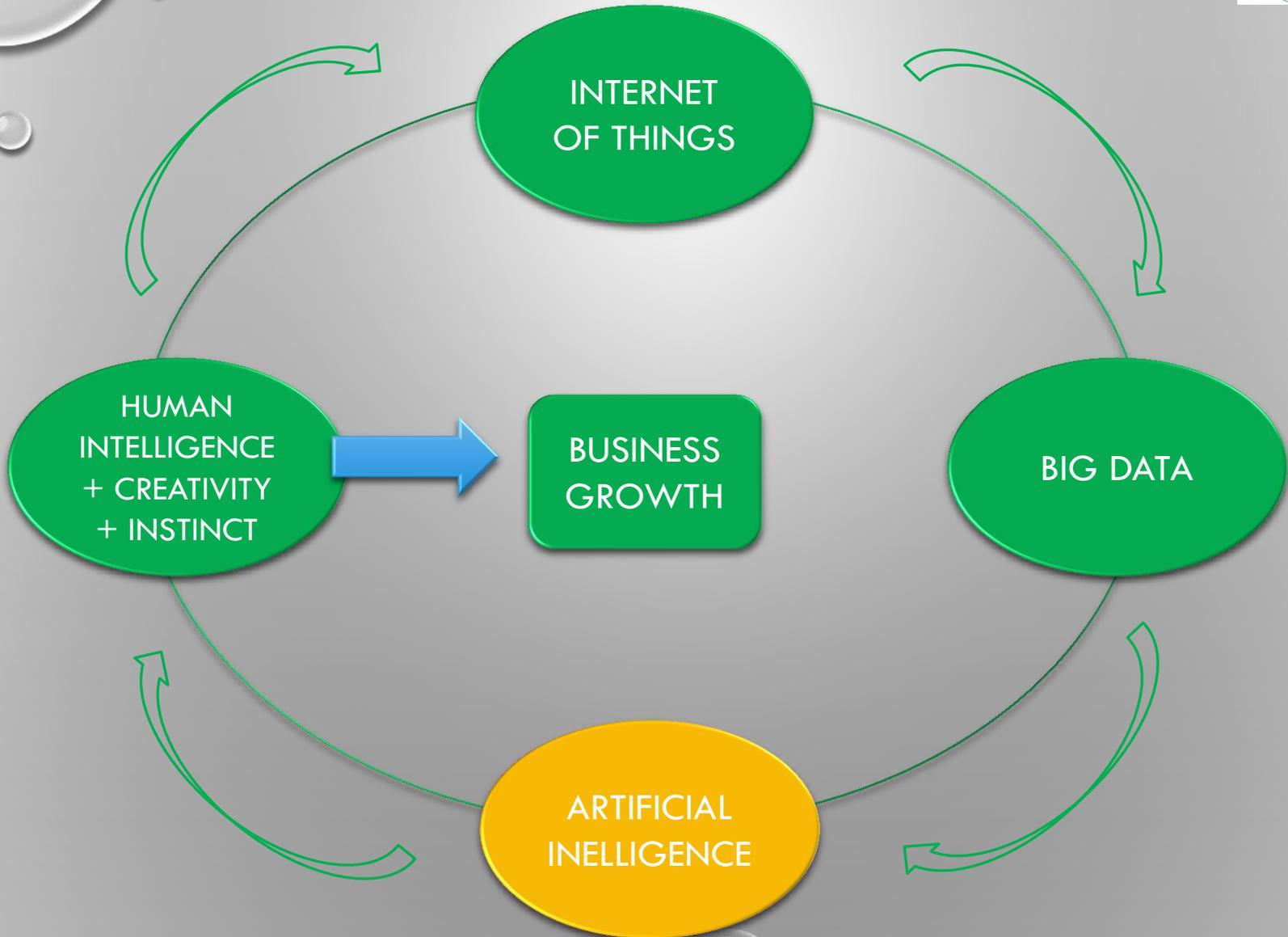
# The current evolution of Data











# THERE ARE EARLY ADOPTERS OF BIG DATA ACROSS DIFFERENT INDUSTRIES...

Company	Industry	Area of Impact	Description	Total Impact
	Shipping	Supply Chain	Monitors the performance of more than 46,000 vehicles in its fleet to optimize travel routes	<i>Achieved \$30M in fuel savings in one year by cutting travel by 85M miles</i>
	Retail	Marketing	Currently investing in big data analytics to create more granular pricing and market strategies that increase margin	<i>Achieving a "360-degree view" of the customer will allow Macy's to personalize and enrich the customer experience</i>
	Retail	Marketing	Collects customer data through loyalty program to send precisely targeted coupons	<i>Issues over 7 million coupons with redemption rates up to 50%</i>
		Supply Chain	Identifies opportunities to cut waste, optimize promotions and match stock to fluctuations in demand	<i>&gt;\$20M savings in one year; 30% fewer gaps on shelves; \$50M less waste and \$65M less stock</i>
	CPG	Supply Chain	Analyzed shopper behavior through big data to improve trade investment decisions and forecasting process	<i>Increased accuracy of planning from 75% to 98%</i>
	Retail	Marketing	Launched the social, mobile and retail-focused @WalmartLabs to analyze big data for its eCommerce business	<i>Millions of tweets, Facebook messages, blog postings and more help detect purchase intent and drive eCommerce</i>
	CPG	Supply Chain	Used data analytics "Business Spheres" to find excess inventory, understand why it was made and look for ways to eliminate it	<i>Effort has saved ~\$250M through improved inventory management</i>

# THERE ARE EARLY ADOPTERS OF BIG DATA ACROSS DIFFERENT INDUSTRIES...

Company	Industry	Area of Impact	Description	Total Impact
	CPG	Supply Chain	<ul style="list-style-type: none"> <li>- Demand modelling + Forecasting,</li> <li>- Procurement efficiency</li> <li>- - Real time fleet + route Management</li> </ul>	<i>Confidential</i>
	CPG	Marketing	<ul style="list-style-type: none"> <li>- Create 360 view of consumer</li> <li>- Create Advocacy programme to generate value and efficiencies in content creation</li> </ul>	<i>Confidential</i>
	CPG	Marketing		<i>Confidential</i>
	CPG	Innovation	- New Product development based on analysis and iterative design	<i>Not disclosed but cost of NPD lower (zero need for physical prototypes)</i>

**SO LET'S BRING IT BACK A NOTCH!**



# WHY IS DATA IMPORTANT TO BRANDS?

Over To you!

# WHY IS DATA IMPORTANT FOR BRANDS? ONE EXAMPLE



## DATA ENABLES INSIGHTS, ALLOWING BRANDS TO;

- Understand drivers of brand love
  - Increase brand love and or advocacy
  - Boost engagement
- Use segmentation models to track and evaluate Purchasing behaviour

## EFFECTIVE CONTENT STRATEGIES

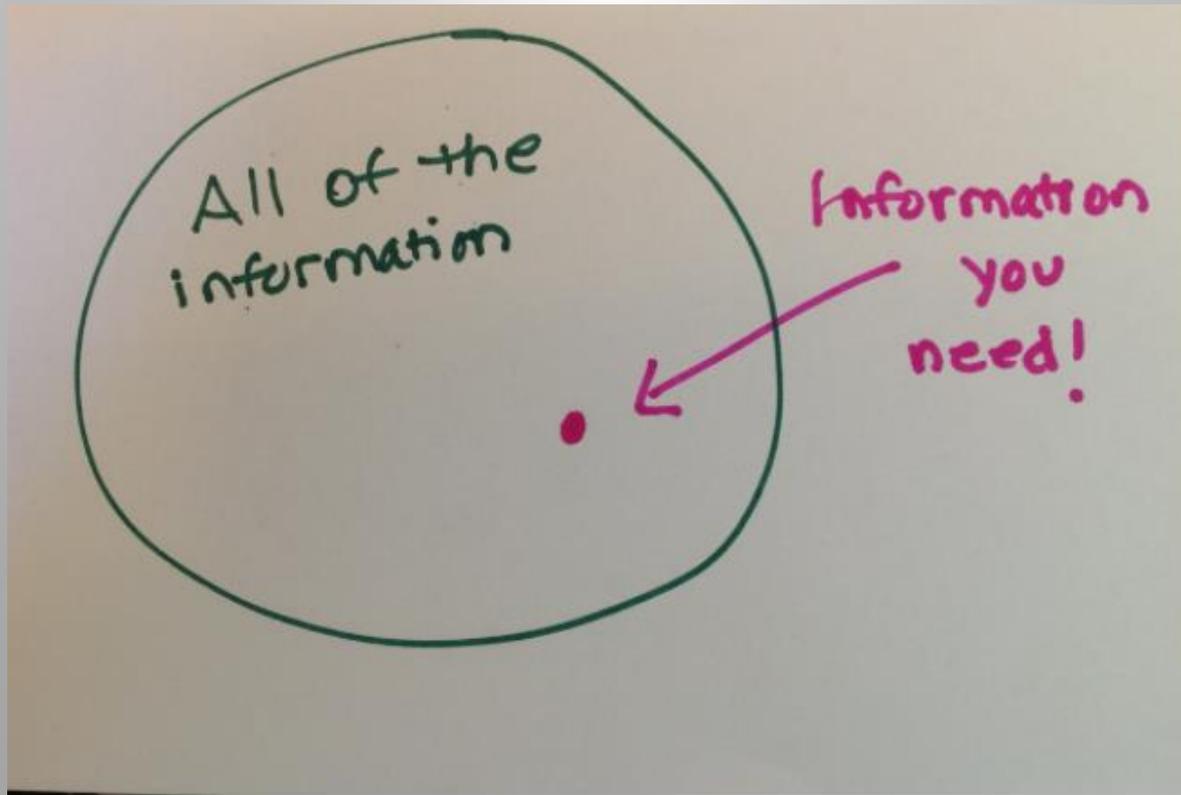
- Connect behaviours demonstrated on data ecosystems
- Tailor , customise and personalise marketing plans to more effectively reach targets - not just the masses
- Create opportunities to recruit into your closed database
  - Increase promotional effectiveness

## DIRECT ENGAGEMENT

- Multi channel contact approach
- Test more sharable and relevant content as well as marketing tactics aimed at recruitment, retention and frequency of purchase
- Connect data to pull through fans from open communities into an ongoing engagement program
  - Drive digital media
- React to changing , real time dynamics
  - Track behaviour change



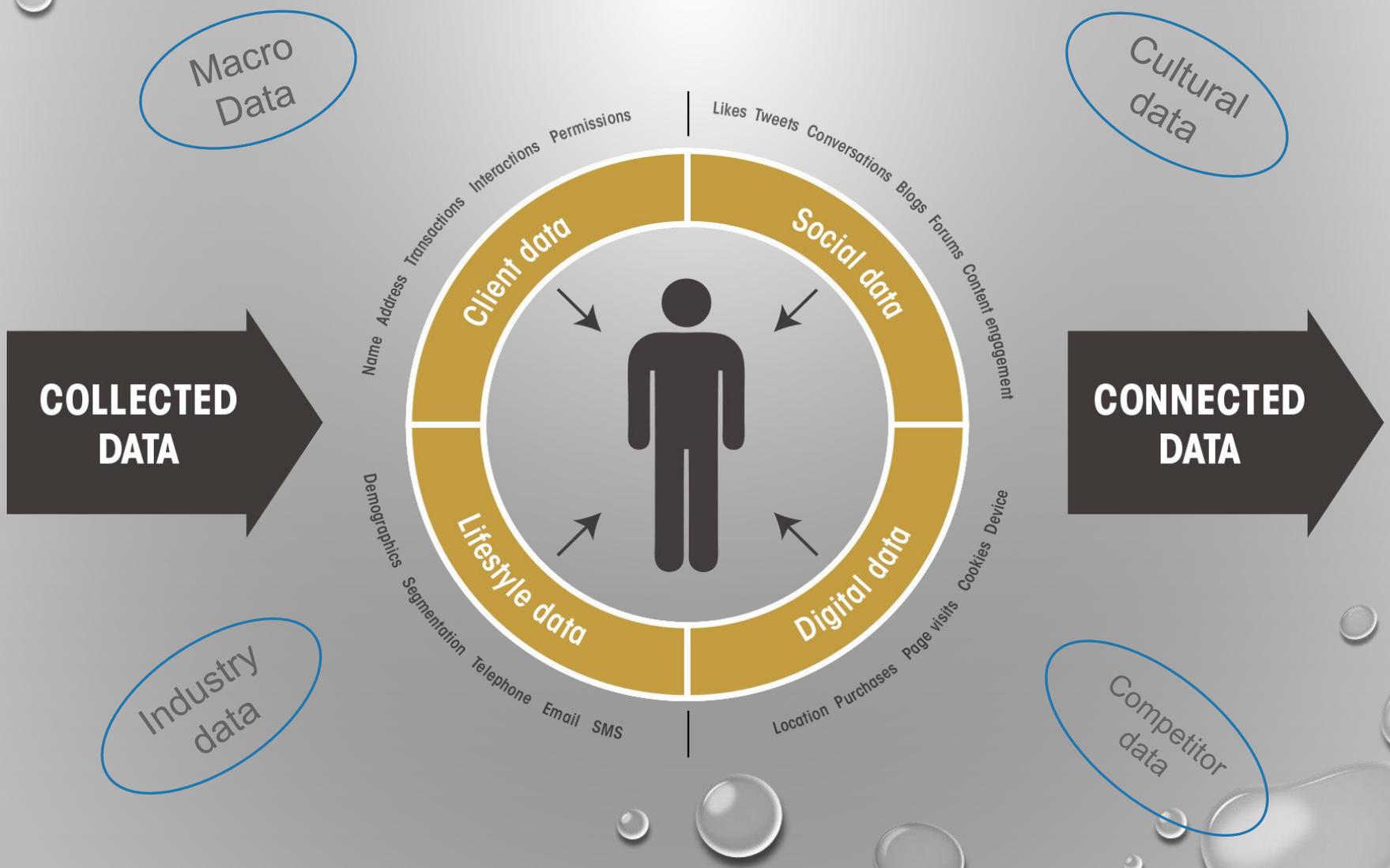
## WHAT DATA IS IMPORTANT TO BRANDS?



OVER TO YOU!

IT DEPENDS ON YOUR BUSINESS AMBITION SO  
REMEMBER THE BUSINESS BRIEF DICTATES WHAT  
YOU DO LONG TERM AND IN THE SHORT TERM

# THINK ABOUT YOUR BROAD DATA BUCKETS AND PRIORITISE WHAT YOU NEED AND WHAT YOU HAVE THE RESOURCES TO DO..



A person's hands are holding a white rectangular sign against a bright blue sky with a few white clouds. The sign has the text "IT'S ALL ABOUT RELATIONSHIPS" written in large, bold, red capital letters. The sign is slightly tilted. The background is a clear blue sky with a few wispy white clouds. The overall image has a clean, professional look with a decorative border at the top and bottom consisting of several overlapping, semi-transparent white circles of varying sizes.

**IT'S ALL  
ABOUT  
RELATIONSHIPS**

# WHAT IS RM?

- IT'S THE IDEA OF UNDERSTANDING MORE ABOUT PEOPLE, THEIR PASSIONS AND BEHAVIOURS AND THEN SPEAKING TO THEM ON A **MORE PERSONAL LEVEL**; USING PERSONALISED CHANNELS LIKE EMAIL, TEXT MESSAGING, SEARCH AND SOCIAL ECOSYSTEMS.

# 10

**things**

**we need to**

**know**

**about RM**



# THINK BIG, START SMALL!

RM is a Marathon not a sprint and requires the right planning , resources and systems to enable your RM vision - it's about constantly learning and putting that new information to the test and evolving your strategy and capability to stay ahead of trends

# EARLY ENGAGEMENT PROGRAMME – WHERE YOU MIGHT START

## Phase 1: Discovery & Definition phase - Weeks 1- 12

- Understand business, customers, consumers
- Identify customer and consumer needs
- Explore systems/processes/platforms/partners
- Plan development
- Value proposition & strategic route map

### Outputs

Strategy Document (stakeholder interviews, research, etc.)  
Data Audit, data analysis  
Contact strategy  
Communications plan  
Measurement plan

## Phase 2: Implementation set-up – Weeks 4 – 14

- Reporting
- Systems and software discovery (can be basic)
- Content matrix creation (
- Develop market contact plans
- Set-up & testing of campaign management & reporting

### Outputs

Fixed Monthly Report  
Process mapping & business rules set-up  
Creation of top line localised CRM plans  
Testing & experimentation environment

## Phase 3: Campaign Management (Go-live) - Week 12 on-going

- Campaign management
- Reporting – monthly (can be weekly throughout events/promotions etc)
- Reviews – monthly update sessions and quarterly reviews
- Optimisation

A close-up photograph of a small, light brown puppy with dark, expressive eyes. The puppy is sitting on a blue, textured blanket that is laid out on a green lawn. The puppy's fur is short and slightly shaggy, and it has a black nose and dark, floppy ears. The background is a soft-focus green lawn.

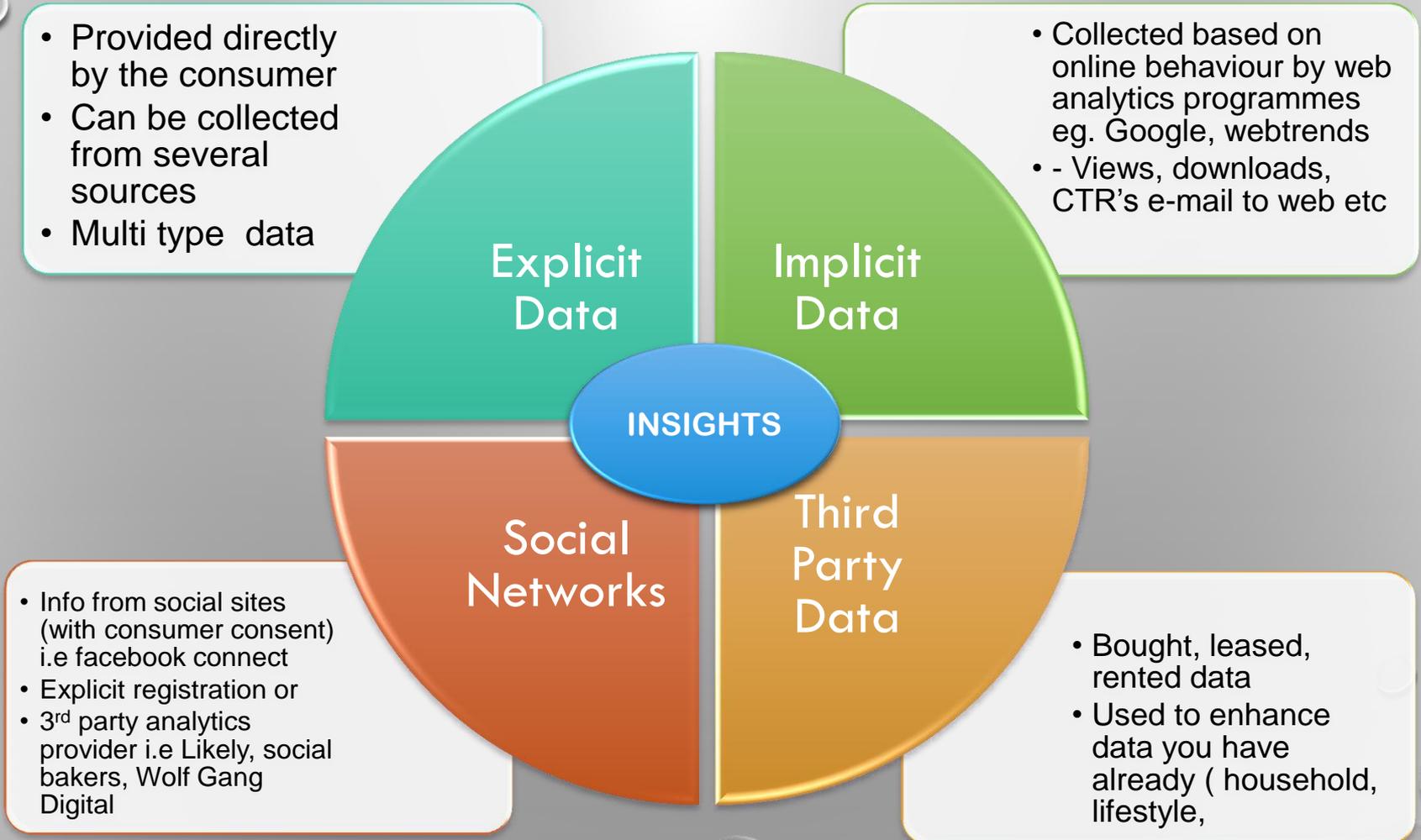
2

# **DON'T MISS AN OPPORTUNITY**

**Capture information wherever possible - data's not just for Christmas – it's for life**

**We mustn't waste the opportunity to talk to our consumers and shoppers so let's make sure we get just enough information to do it again, only better each time**

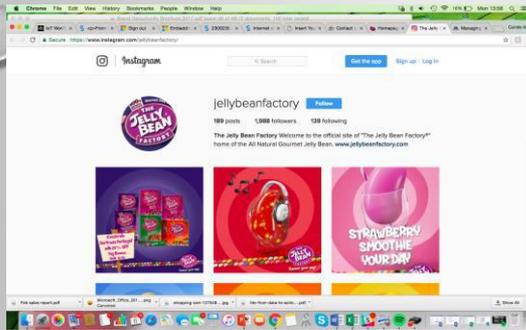
# THINK ABOUT 4 TYPES OF DATA...



# WHERE CAN YOUR BRAND CAPTURE DATA? OVER TO YOU



AR on Pack?



Social pages to drive consumers to your site – incentivise Subscription?



Clever mechanics throughout the site to encourage registration e.g – tell a friend about this page (personalised page) and incentivise



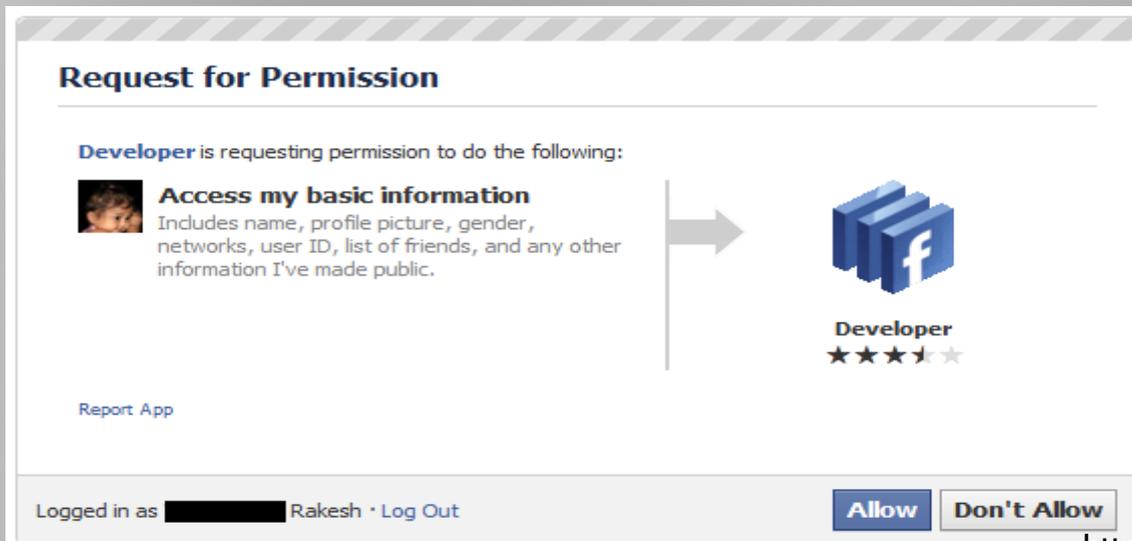
Engaging mechanics at events

Competitions to share newsletter (with redemption code for sender and receiver)

# HOW DO YOU TRANSITION DATA FROM FACEBOOK INTO A CLOSED DATABASE?



- BEING A FAN OF YOUR BRAND ON FACEBOOK INVOLVES A SIMPLE 'LIKE' AND YOU HAVE NO ACCESS TO THEIR DATA
- TO BRING YOUR FANS INTO THE CLOSED DATABASE YOU NEED TO ENSURE YOU HAVE THE RIGHT CONTENT SITTING BEHIND A PERMISSION SCREEN FOR A FACEBOOK APPLICATION
- THROUGH ACCEPTANCE OF THE PERMISSION ON THE FACEBOOK APP YOU CAN CAPTURE THEIR DATA AND BRING THIS INTO YOUR OWNED DATABASE



[https://developers.facebook.com/docs/facebook-login/permissions#reference-public\\_profile](https://developers.facebook.com/docs/facebook-login/permissions#reference-public_profile)

# HOW CAN YOU GROW OUR CLOSED DATABASE FROM OPEN COMMUNITIES

## JELLY FACTORY example 1

- Fan on Facebook sees a post for the chance to win a case of product
- Fan clicks on link and goes through to a JELLY FACTORY page
- User clicks on button to enter and in doing so accepts permissions, including permission to market
- This data is then pulled into YOUR database
- YOU CAN then gain insights on this consumers across all channels (where they have same email address)

## JELLY FACTORY example 2

- Consumer on Facebook sees post from a friend about how you can upload your photos into a fun JELLY FACTORY personalisable pack (Virtual and physical)
- User clicks on link and goes through to a promotions page
- User clicks on button to share their photo with the app, in doing so they accept permissions, including permission to market
- This data is then pulled into your database
- You then gain insights on this consumers across all channels (where they have same email address)



3

# ONLY ASK WHAT YOU NEED TO KNOW

**“NOBODY EXPECTS THE SPANISH INQUISITION”** least of all our consumers

Keeping our questions short, relevant to your brand and, of course, non intrusive will make it easier (and less creepy) for them to answer

# CREATE A CORE DATA SET FOR YOUR BRAND AND ENRICH OVER TIME

Core Set	Mandatory	Optional (2nd touch)	Optional (3rd touch) +
Name			
Date of Birth			
Email (can be user name)			
gender			
Mobile			
password			
e-mail opt in <input type="checkbox"/> yes <input type="checkbox"/> no			
SMS opt in <input type="checkbox"/> yes <input type="checkbox"/> no			
Country of Residence			
Legal's and T's Privacy Policy acceptance			
language			
Home Address			
Interests			
Rewards preference			
Product Preference			
Direct Mail opt in <input type="checkbox"/> yes <input type="checkbox"/> no			

Personally Identifiable data! - PII

# 4



## WE'RE NOT ALL THE SAME!

One size doesn't fit all – clearly... Whether directly via email or out in the social space, we don't need to blast the same message to everyone anymore because we don't want everyone

We have the technology and the know how to segment and be relevant – let's use it

McKinsey has reported in 2016 that  
Personalised advertising delivers 8x more ROI  
than non personalised advertising  
and sales uplift of 10%

# 5



## **THINK QUALITY & REACH V QUANTITY**

**you want consumers who love your brand, talk about it, create content for it, share your content with large networks or people and encourage others to consume  
You want to move your fans to being collaborators not an audience but that means you have to know them well and give them the content and the tools that the need**

A photograph showing a man in profile on the right, shouting into a blue and white megaphone. On the left, a woman's face is partially visible, showing a frustrated or angry expression with her mouth open. The background is a blurred outdoor setting.

# 6

## **DON'T JUST BROADCAST, LISTEN & ENGAGE TOO**

**Blah blah blah blah – if we never listen and have a two way dialogue how can we possibly build a relationship?**

**Open up the channels – be approachable – and show you listened. Social & CRM combined are great ways to create an authentic dialogue. There are lots of free tools out there to help you**

# 7

## **OBHEY THE LAW!!**

**Data protection is a growing concern and we must lead by example. Permission data correctly so we can talk to people again and stay on the right side of the Law. Tell our consumers how we will use their data – be explicit**

**If we get this wrong the data is useless, pointless, unusable – in fact we've just wasted all our time.... Yeah, thanks for that**

# DATA PROTECTION



Take control of your personal data ➔



0:52 / 0:52



YouTube



# WHAT DOES DATA PROTECTION LAW DO? THE LEGAL DEFINITION

APPLIES TO AND CONTROLS THE

“**PROCESSING**”

OF “**PERSONAL DATA**”

BY “**DATA CONTROLLERS**”

& BY “**DATA PROCESSORS**”

## WHAT DOES DATA PROTECTION LAW DO?

### CONTROLS ANY & ALL USES OF PERSONAL INFORMATION BY [INSERT COMPANY NAME]

- GOOD INFORMATION HANDLING
- PERSON'S RIGHTS ARE PARAMOUNT
- THE INFORMATION BELONGS TO THE PERSON, NOT TO THE ORGANISATION
- PUBLIC & STAKEHOLDER CONFIDENCE
- REPUTATION

## DATA CONTROLLER

- all of the obligations under the acts fall on the “data controller”
- “***a person who, either alone or with others, controls the contents and use of personal data***”
- e.g. employer is the data controller of its employees’ personal data, even if data is held by a 3<sup>rd</sup> party, e.g. outsourced payroll administration
- can be more than one data controller, e.g. companies in the same group

## DATA PROCESSOR

Persons who process data on behalf of data controller (excluding controllers’ employees)

## DATA SUBJECT

The person (“living individual” whose personal data is processed)

# 8 MAIN RULES TO CONSIDER

1. Obtain & process personal information fairly & lawfully



2. Collect personal information only for limited, identified purposes



3. Only process personal information when compatible with the purposes for which it was originally collected



4. Obtained data should be adequate, relevant & not excessive for the identified purposes



**5. Personal information must be accurate & kept up-to-date**



**6. Retention: do not keep personal information for longer than necessary**



**7. Keep personal information safe & secure from unauthorised access**



**8. RIGHT OF ACCESS TO PERSONAL DATA**

# DATA BREACHES

- what is a breach? dpc: any situation where personal data is “put at risk” of unauthorised disclosure, loss, destruction or alteration
- dpc code of practice
- immediate consideration to informing those affected
- involve other organisations that can assist, e.g. gardai, financial institutions
- report to dpc within 2 days except:-
  - full report made to people affected, and
  - affects less than 100 people, and
  - not include sensitive or financial data (surname, account/card number)

- if in doubt, report to dpc
- contents of required report outlined in code
- dpc may investigation and use enforcement powers
- even if no report to dpc, organisation should keep summary record of incident (including why consider not necessary to report)
- if data protected (e.g. high level of encryption) so that cannot be accessed, then may conclude no risk
- code not apply to providers of publicly available electronic communications networks or services

## PROPOSED SANCTIONS UNDER NEW EU DATA PROTECTION REGULATION

- BASED ON EU PARLIAMENT VOTE ON DRAFT REGULATION IN MARCH 2014
- WRITTEN WARNINGS FOR FIRST, NON-INTENTIONAL NON-COMPLIANCE
- REGULAR, PERIODIC DATA PROTECTION AUDITS
- FINES OF UP TO **€100M** OR UP TO **5% OF ORGANISATION'S ANNUAL WORLDWIDE TURNOVER**, WHICHEVER GREATER

## DATA PROTECTION REFERENCES

- [HTTP://WWW.COMPUTERWORLDUK.COM/SECURITY/10-THINGS-YOU-NEED-KNOW-ABOUT-NEW-EU-DATA-PROTECTION-REGULATION-3610851/](http://www.computerworlduk.com/security/10-things-you-need-know-about-new-eu-data-protection-regulation-3610851/)
- [HTTP://EC.EUROPA.EU/JUSTICE/DATA-PROTECTION/DATA-COLLECTION/INDEX\\_EN.HTM](http://ec.europa.eu/justice/data-protection/data-collection/index_en.htm)
- [HTTPS://WWW.DATAPROTECTION.IE/DOCS/A-GUIDE-FOR-DATA-CONTROLLERS/696.HTM](https://www.dataprotection.ie/docs/a-guide-for-data-controllers/696.htm)

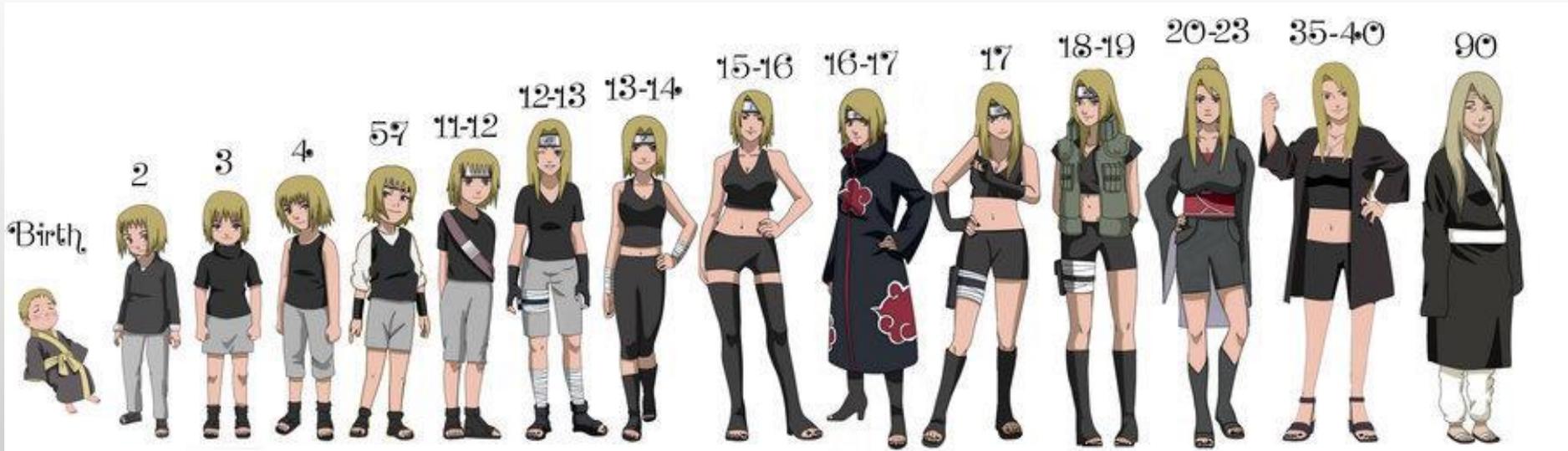
# 8



## HELP CONSUMERS FIND YOU or YOUR PRODUCT

RM provides the traffic to the right experiences and whether it's brand experiences or promotions or trial - it's not meant to be a secret now is it??

# 9



## KEEP IT CLEAN

Ok so people change – so that means our data needs to update

Continuous engagement helps us to keep things fresh and sparkly clean – so if things change, you can change your approach too



# **DON'T FORGET MEASUREMENT**

**Work out how you are going to track and measure from the get go. Make sure that your RM programme is a profit centre for the Business**

**Setting our campaigns up right proves success – and builds a robust business case**

**Go on, make your leadership team smile**

# PILLARS OF MEASUREMENT



- These are the four pillars that typically relate to the business objectives of a CRM programme
- Each pillar will have a set of KPIs which will allow the measurement of the business objective

# IT ALL STARTS WITH THE BRAND



**BRAND** is how customers perceive your brand – this affects engagement

**ENGAGEMENT** is what/how our customers communicate and respond to us

**Sales** is the effect of a strong brand and engaging CRM programme

**ROI** is the justification for spend on a CRM programme

# GO A LEVEL DEEPER FOR EACH PILLAR AND EACH ELEMENT IN THE PILLAR – KPI'S EXAMPLE

**IMPRESSION METRICS**

- No. of emails sent
- No. of emails delivered
- Social media impressions
- No. of fans registered in closed database
- No. of fans in social media channels
- Fans migration to advocates

**EXPRESSION METRICS**

- Email open rate
- Email CTR
- Opt in rate
- Unsubscribe rate
- Social shares
- Likes
- Number of comments
- Sentiment (positive vs. negative)

**IMPRESSION METRICS**

- No. of fans
- Fan growth rate
- No. of advocates
- Advocates growth rate
- Changing composition of advocate segments

**EXPRESSION METRICS**

Brand Engagement Derived from:

- Sentiment (positive vs. negative)
- Frequency of interactions with brand
- Quality of interactions (e.g. video, blog, post, etc.)



# WHAT IS SHOPPER RELATIONSHIP MARKETING (SRM)?

Shopper Relationship Marketing (SRM) is a strategy to build **long-term relationships** with **high-valued shoppers** that results in increased **brand love** and **transaction value**

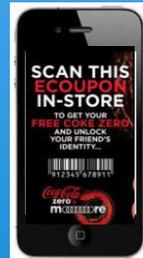
SRM is achieved with:

- **data** that identifies brand specific shoppers, and insights into their needs and behaviours
- that informs compelling propositions, **content**, offers and rewards
- delivered through right **communications** channels at the right time & place
- to affect the desired shopper **behaviours**

## PRECISION-TARGETED DIRECT MARKETING

Identify right shopper segments in database. And send them relevant communications to influence desired behaviour (*push*)

- Traditionally this is email marketing, but also includes mobile /web dynamic messages or triggered content based on rules. Can be owned database or 3<sup>rd</sup> party



- ✓ Easy to execute / scalable
- ✓ Drives immediate, short-term response and value (great for promotions)
- ✓ All retailers doing it (good if no database of your own)
- ✓ Addresses specific target segments with messages, impacting behaviour

### Business objectives addressed

- Amplify volume promotional mechanics
- Drive trial for new products
- Protect share with fast response to switcher HHs

- Pay for every contact (retailers + 3<sup>rd</sup> party)
- Less likely for long term change
- One comms drives one response

# SUPERVALU

Very focused on segmentation and personalisation to deliver better results;

- a. 108 Segments within 6 lifestyle shopper segments, 6 price sensitives and 3 loyalty types
- b. 25 personalised events
- c. 16 different types of mailers
- d. Omni Channel approach
- e. Extends into Centra
- f. Mobile couponing in Centra
- g. Cost between €2.5k & €120k



# BENECOL YOGURT DRINKS SPRING 2016 MAILING

## What?

- €1.00 off Coupons offered on **Benecol Yogurt Drinks**

## To whom?

- delivered to **16,281** SuperValu Real Rewards Members

## Impact

- **4,170** Coupons Redeemed – **25.6%** Redemption Rate  
– **2.85%** Household Penetration rate
- **6,072** mailed shoppers engaged with the offer – **37.3%** Engagement Rate  
1,902 mailed shoppers bought the Benecol Spread offer with out using coupon
- An additional **1,523** mailed member purchased the Benecol Yogurt Drinks during the coupon period vs comparison period.
- Mailed Members generated sales of **€194,171** growing by **€15,401 +8.6%** vs comparison period

## Key learnings:

- **Recruitment of shoppers grew overall households penetration +10.4% and TOTAL SALES +6.5%**
- **Middle Loyal shoppers responded most positively to the offer**
- **Health & Wellbeing ShopStyle reacted best to offer**
- **Price Insensitive shoppers positive reaction to offer – indicating strong brand credentials**

**Comparison Period: 18/2/2016 to 16/3/2016**



A large promotional banner for Benecol. At the top left is the Benecol logo with 'Proven to lower cholesterol'. A red 'NEW' tag is in the top right. The main headline reads 'Even more delicious options to help lower your cholesterol'. Below this, there are three images of Benecol products: a yogurt drink pack, a spread tub, and a strawberry yogurt pack. Text on the right says 'NEW Benecol With Butter is our most effective cholesterol lowering spread. A delicious blend of butter with the goodness of Benecol.' Below the images, it says 'Cholesterol lowering has never been so delicious (or easier!) with NEW Benecol Strawberry Yogurt.' and 'NOW AVAILABLE IN SuperValu Real Food. Real People.' At the bottom, there are three smaller coupon images, each for '€1 OFF' on different Benecol products: 'Any Benecol Yogurt Drink 6 Pack', 'Any Benecol Spread (400g/14oz or 250g)', and 'Any Benecol Yogurt Pot 4 Pack'. Each coupon has the Benecol logo and SuperValu branding.

# SuperValu.ie

## Dedicated Landing Page

- COMPETITIONS ENTRIES 71 21
  - CONVERSION RATE 68%
- LARGE TRAFFIC SPIKE CREATED BY
  - WEEKLY EMAIL ON 15<sup>TH</sup> DECEMBER
  - SOLUS EMAIL ON 16<sup>TH</sup> DECEMBER

Page ?	Pageviews ? ↓	Unique Pageviews ?
	21,424 % of Total: 0.45% (4,719,566)	16,424 % of Total: 0.84% (1,963,217)
1. <a href="http://supervalu.ie/real-people/competitions/hunky-dorlys">supervalu.ie/real-people/competitions/hunky-dorlys</a>	14,026 (65.47%)	10,494 (63.89%)
2. <a href="http://supervalu.ie/real-people/competitions/hunky-dorlys/thank-you">supervalu.ie/real-people/competitions/hunky-dorlys/thank-you</a>	7,398 (34.53%)	5,930 (36.11%)

Home • Real People • Competitions • Hunky Dorlys

HEALTH & WELLNESS

FOOD ACADEMY PROGRAMME

MUM AND BABY

OUR SUPPLIERS

COMPETITIONS

- Facebook Competitions
- Mums Sites
- World Animal Week
- Win a Weekend in Milan
- Win Spa Treatments
- Irish Pride
- Kilmadlen Cheese
- Innocent
- X-Factor
- GoFree
- Ben's Beginners
- Christmas With Denny
- Cadbury X Factor
- Top
- Tayto
- Colour Catcher!
- Red Bull
- **Hunky Dorlys**

OUR INSTORE EXPERTS

NATIONAL PLOUGHING CHAMPIONSHIPS 2016

SUPER TROOPERS

### WIN A HUNKY DORYS HOLIDAY OF A LIFETIME!

**A HUNKY DORYS HOLIDAY OF A LIFETIME!**

We are giving away 2 x €2,500 holidays! Total prize value of €5,000.

Be in with the chance to WIN one of 2 x €2,500 holiday vouchers with Hunky Dorlys.

Hunky Dorlys is a truly satisfying chunky alternative to a standard crisp. Hunky Dorlys is known for its fun, bold and cheeky nature with strong flavours, including the infamous Buffalo flavour.

A playful and exciting brand, Hunky Dorlys has a great sense of humour.

This September saw Hunky Dorlys getting ridiculously hot with the launch of Fery Chill. This flaming hot crisp is the most combustible of all the Hunky Dorlys with a kick of chill and a hint of paprika. A hot-blooded risk-taker, a loose cannon always ready to fire. Gaze upon your Fery Chill in awe-struck amazement and exclaim, WOH!

Competition is open to ROI residents who are 18 years of over. Entries for the online competition will be accepted during the promotional period 15<sup>th</sup> of December 2016 until 11:59pm on the 4<sup>th</sup> of January 2017. Full terms and conditions apply.

To enter simply answer the below question to be in with a chance to WIN a Hunky Dorlys Holiday of a Lifetime

**HUNKY DORYS HOLIDAY**

Question:

How many flavours are in the Hunky Dorlys Range?

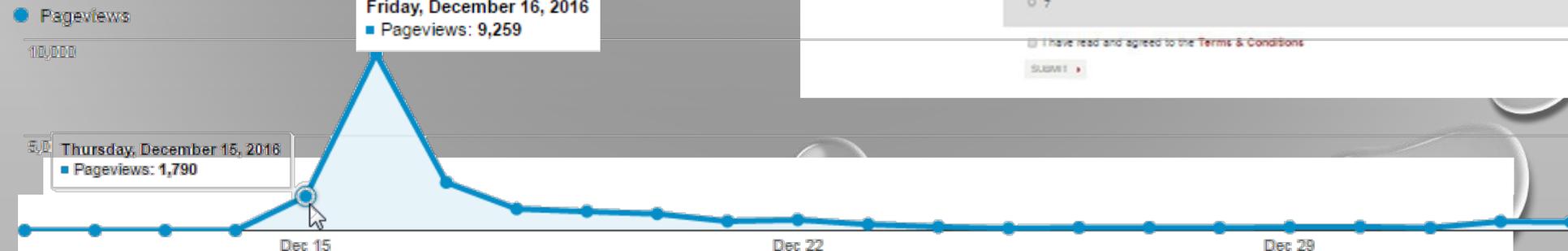
3

5

7

I have read and agreed to the Terms & Conditions

SUBMIT



Having trouble viewing this email? [click here](#)



Your Local Store  
Collins' SuperValu Carrigaline



## Stock up for Christmas

Dear Emma,

This week at Collins' of Carrigaline we are continuing to provide you with more offers to help you stock up for the festive season. Half Price Irish Ham & Irish Salmon, Fantastic Prices right across our Off-Licence as well as Mix & Match on a selection of Minerals & Party Foods. Drop instore or shop online today - while stocks last.



**HALF PRICE Irish Ham** (click to store & Order) **HALF PRICE Irish Salmon**



WIN A HUNKY DORYS HOLIDAY

Win a Hunky Dorys Holiday of a Lifetime! We are giving away 2 x €2,500 holidays! Total Prize Value of €5,000



CHRISTMAS RECIPES

Fantastic Christmas Recipes from our Ambassadors to make this festive season one to remember!



ANOTHER 6 YEARS

SuperValu Announced as Title Sponsor for TidyTowns Competition From 2017 to 2021

[FIND OUT MORE](#)

[FIND OUT MORE](#)

[FIND OUT MORE](#)

**WEEKLY  
EMAIL  
15<sup>TH</sup> NOV  
2016**

**Solus  
email  
16<sup>th</sup> Nov  
2016**

**EMAILS SENT**

• 346,290

**OPEN RATE**

• 30.29%

**CLICK TO OPEN RATE**

• 11.34%

**VERY HIGH OPEN RATE &  
CLICK TO OPEN RATE**

**EMAILS SENT**

• 78,155

**OPEN RATE**

• 37.81%

**CLICK TO OPEN RATE**

• 25.62%

**VERY HIGH OPEN RATE & CLICK  
TO OPEN RATE**

**SuperValu**  
Real Food. Real People



## Win a Hunky Dorys Holiday of a lifetime!

Dear Emma,

Be in with the chance to WIN one of 2 x €2,500 holiday vouchers with Hunky Dorys.

Hunky Dorys is a truly satisfying chunky alternative to a standard crisp. Hunky Dorys is known for its fun, bold and cheeky nature with strong flavours, including the infamous Buffalo flavour. A playful and exciting brand, Hunky Dorys has a great sense of humour.

This September saw Hunky Dorys getting ridiculously hot with the launch of Flery Chilll. This flaming hot crisp is the most combustible of all the Hunky Dorys with a kick of chilll and a hint of paprika. A hot-blooded risk-taker, a loose cannon always ready to fire. Gaze upon your Flery Chilll in sweetruck amazement and exclaim, WOAHI!

To enter, simply click on the link below and answer the simple question.



**ENTER HERE**

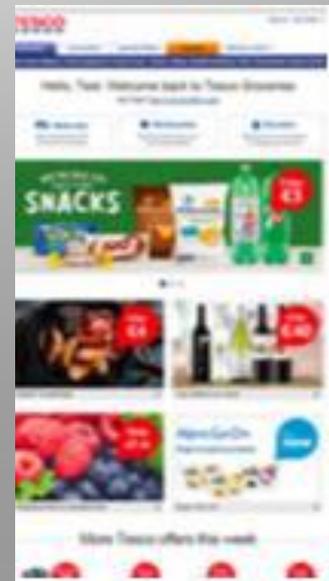
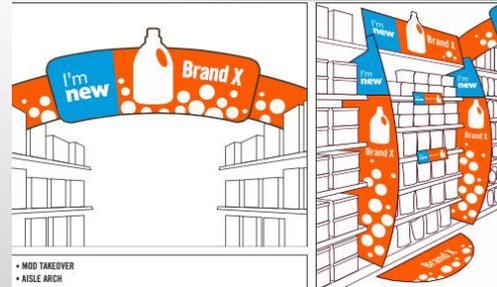
We are giving away 2 x €2,500 holidays! Total prize value of €5,000.

We believe in **Value**

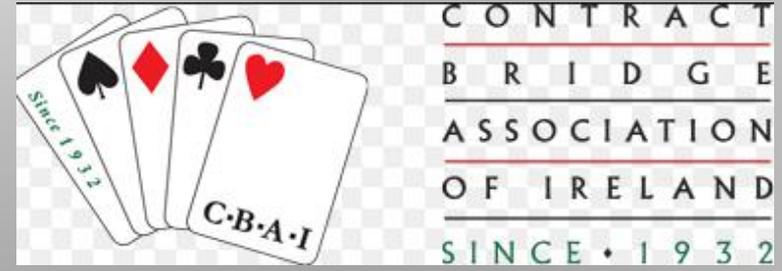
[Click here to view all offers](#)

# TESCO

- Biggest Database
- No personalisation
- Omnichannel approach
- 12 packages available
- Big focus in store but increased focus on tesco.ie due to growth (up 12% and now accounting for 85k shoppers, spend 78% more online than in store)



# IT DOESN'T ALWAYS HAVE TO BE A BIG RETAILER



# CATEGORY SOLUTION/LOYALTY PLATFORM

A broader proposition that the shopper signs-up to and chooses to proactively engage (*pull*)

- Typically a lifestyle or category proposition
- Also includes precision targeted comms
- Does not have to be points/rewards program
- Many FMCG companies successfully executes program



## Business objectives addressed

- **Recruit** new shoppers
- Change **category perceptions**
- Drive new **trial** across portfolio
- Generate **long-term change** in brand preference and shopper behaviours



- ✓ **Lower cost per contact over time**
- ✓ **Good recruitment vehicle**
- ✓ **Creates behaviour change /routines**
- ✓ **Generates more insights**
- ✓ **Less disruptive – pull v push**

- **Needs leadership buy in and has to be part of business ambition**
- **Can be costly to set up**
- **Can be timely to set up**

# NESTLÉ PURINA – CRM PROVEN RESULTS

## The Challenge:

In a highly promotions driven marketplace it was imperative for Nestlé Purina Petcare to ensure they had an emotional relationship with their consumers that would live beyond discounting.

## The Approach:

A key vehicle to doing this was their consumer database and they had to use it to prove that CRM really did pay back. The insight needed to affirm the theory that their **analysis, insights** and **segmented** approach to **regular relevant communications** could make a difference to volume sales.

The CRM database registrants on the Gourmet brand were compared to regular shoppers at Sainsbury's who also bought Gourmet (those who were not on the database).

## Results:

The results were conclusive:

- All who had registered showed a **6%** increase in sales vs other Gourmet shoppers
- All who had been communicated to once within a 12 month period showed a further **6%** increment (**12%** in total)
- And an additional **5%** (**17%** in total) uplift was seen if they had been communicated to twice in a 12 month period

This exercise supported further **investment in CRM** and a group wide accelerated focus on **increasing a fit for purpose engaged consumer database** over time was kicked off **across all brands** (extending to parent company Nestlé).



# MOST FMCGS HAVE SRM/LOYALTY SOLUTIONS

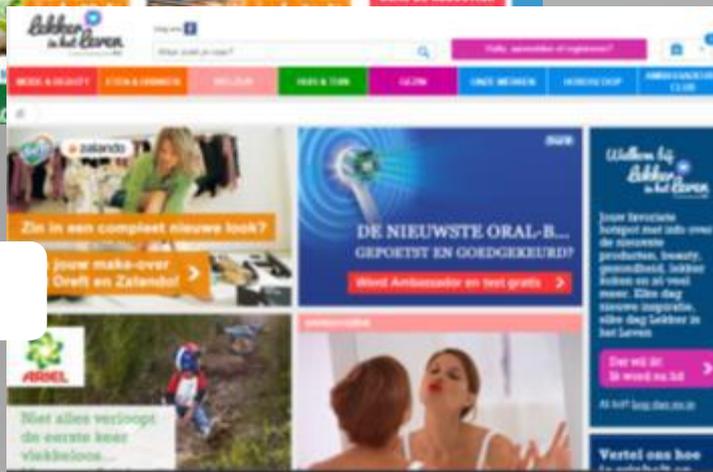
Mondelez



Danone



P&G



## Learnings:

- Long-term engagement is created by connecting with people's lifestyle and providing a real benefit
  - Danone & You Healthy lifestyle
  - P&G A good life
  - Mondelez Life in Colours
- Promotional discounts play only a small part in the overall engagement
- Capture best practices and learnings

# Cow and Gate Recruitment Campaign

**Cow & Gate**  
**YOU & ME**

CONGRATULATIONS ON YOUR PREGNANCY!

Thank you for registering with Cow & Gate for your YOU & ME Pregnancy Pack and our leading life support and pregnancy advice during your pregnancy.

**VOUCHER BOOK**  
This pack contains vouchers worth over €100 to help you with your pregnancy and your newborn baby. It includes a range of products that you can use during your pregnancy and after your baby is born.

**FREE PREGNANCY NUTRITION DVD**  
This DVD is a pregnancy nutrition DVD that you can use during your pregnancy and after your baby is born.

**FREE INSIDE**  
This pack contains vouchers worth over €100 to help you with your pregnancy and your newborn baby. It includes a range of products that you can use during your pregnancy and after your baby is born.

Contact us  
1800 570570  
help@cowandgate.ie  
www.cowandgate.ie

**Cow & Gate**

**YOU & ME**

Vouchers worth over  
**€100**  
Free inside

Mum, in the beginning there was You. Just You. But soon, there are going to be two of us. You and Me.

So, to help keep both of us happy and healthy, Cow & Gate have given us this YOU & ME Pregnancy Pack. Packed with handy stuff for when I arrive plus loads of well-earned pampering for you as well. So now, there's You & Me. And Cow & Gate.

**€25 off**  
Only at **mothercare**

**10% off**  
Avent Baby Monitor

**Britax**  
The best travel system for your newborn baby

**PHILIPS AVENT**  
Keeping your baby safe and happy

For Mum-to-be

**Cow & Gate**

**Pregnancy Nutrition**

Includes practical tips and advice for a healthy balanced diet during your pregnancy. Helping to keep you and your baby, happy and healthy.

Contact us  
1800 570570  
help@cowandgate.ie  
www.cowandgate.ie

DVD VIDEO

Personalised letter

Voucher Booklet

Pregnancy Nutrition DVD

**Are you pregnant?**

Get vouchers worth over **€100**

With your **Free YOU & ME Pregnancy Pack**

Feeding for Life, our commitment to helping you give your little the best possible start. Look out for the special on our products.

Tip: Tips for healthy eating

Make an appointment to discuss with your GP or health professional. Look out for the special on our products.

• Drink at least 6 glasses of water a day to keep hydrated. This also helps constipation during pregnancy.

• Include protein-rich foods such as red meat, poultry, fish, eggs and pulses. Protein is essential for building your baby's body and bones.

• Reduce your intake of alcohol & avoid all beer and hard liquor. You should also avoid smoking.

For more healthy tips visit [www.cowandgate.ie](http://www.cowandgate.ie)

**KollerCoaster.ie**  
Your Site & Cow & Gate Pregnancy & Parenting

**FREE YOU & ME Pregnancy Pack**

**€25 off**

**10% off**

Online display Sponsorships

**Cow & Gate**

**Are you pregnant?**

Yes, I'm pregnant.

Register today for your free YOU & ME Pregnancy Pack and get...

- Great value vouchers ideal for you to use during pregnancy; Britax Travel System, Nevea skin firming products, and many more...
- Pregnancy Nutrition DVD so you can make healthy choices during your pregnancy
- Automatic entry to win great prizes from Lynch Hotels & Nanny.ie

**Get vouchers worth over €100**

Existing member Update your profile

New member Register now

**No, I'm a mum.**

Register today for your free Feeding For Life Pack and get...

Main Page recruitment

Mothercare + GP's leaflet

**Are you pregnant?**

Free **YOU & ME** Pregnancy Pack

**€100**

Register now

**Free YOU & ME Pregnancy Pack**

Register now

+ TV endrante + Press + Radio



+ Grew Volume + took share from competitors  
Data analysis over a year gave us the insights to  
Create a completely new approach to this Loyalty Platform





- **WHAT IS SOCIAL CRM?**

A MUTUALLY BENEFICIAL  
RELATIONSHIP SUPPORTED  
BY SOCIAL TECHNOLOGY,  
BUSINESS RULES AND  
PROCESS

## **THE SOCIALITE!**

- Consumes information + follows news onFB + Twittter
- Learns about new products on social
- Only trusts relevant info and is not fooled easily by unsolicited promotions
- Wants a conversation with a brand not one way messaging
- Expects brands to be active in their social space
- Wants brands to listen, engage and respond quickly

# FACEBOOK LOOKALIKES

- a lookalike audience is a way to reach new people who are likely to be interested in your business because they're similar to people who already are. when you create a lookalike audience, you choose a [source audience](#) (demographic information or interests). then FB find people who are similar to (or "look like") them in the places you choose.
- you can choose the size of a lookalike audience during the creation process. smaller audiences more closely match your source audience. creating a larger audience increases your potential reach, but reduces the level of similarity between the lookalike audience and source audience. we generally recommend a source audience with between 1,000 to 50,000 people. source quality matters too. for example, if a source audience is made up of your best customers rather than all your customers, that could lead to better results.

[https://www.facebook.com/business/help/465262276878947?helpref=faq\\_content](https://www.facebook.com/business/help/465262276878947?helpref=faq_content)

<https://www.facebook.com/business/help/164749007013531>

# FACEBOOK RE-TARGETING

- THE GOAL OF RETARGETED CONTENT (ALSO KNOWN AS REMARKETING) IS TO PLACE YOUR BRAND TOP OF MIND. COMMON STRATEGIES REMARKET TO PEOPLE WHO HAVE ALREADY VISITED YOUR WEBSITE.
- YOU CAN TARGET THE FOLLOWING;
  - WEBSITE VISITORS (AND BE SPECIFIC TO PAGES – USING PIXELS)
  - FACEBOOK FANS
  - LOOKALIKES
  - E-MAIL SUBSCRIBERS (NOT IN EUROPE)

<https://www.facebook.com/business/a/online-sales/custom-audiences-website>

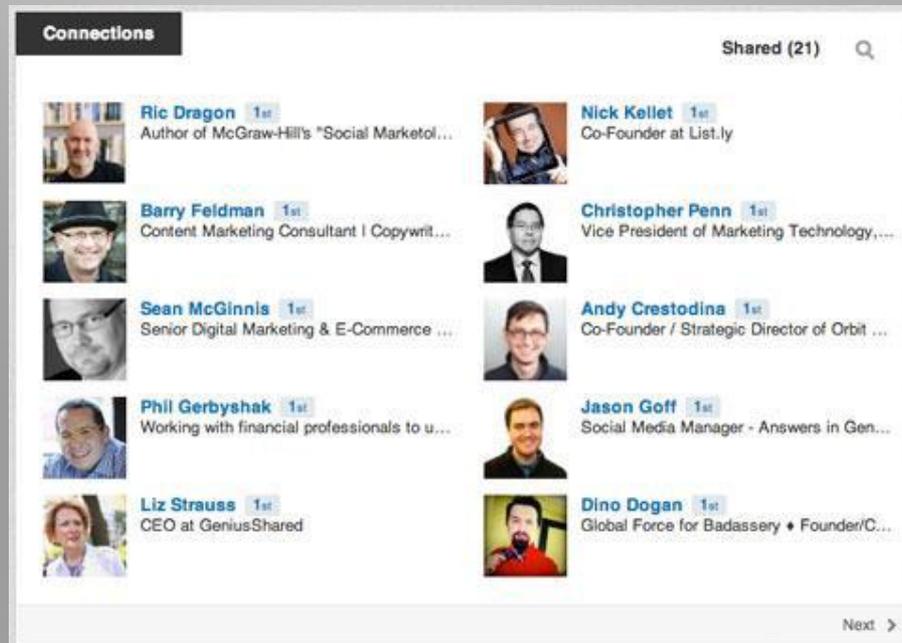
<http://www.socialmediaexaminer.com/retarget-content-to-facebook-custom-audiences/>

# LINKEDIN – EXTRACTING DATA

## Connections

Now you can **access a list of your connections and their basic information: first name, last name, email address, their current employer and their current position.**

Now you can export data for all of your LinkedIn connections.



Be Careful!

# WHY IS AN ADVOCACY APPROACH WORTHWHILE FOR A BRAND?

Coke publish **21 million** pieces of content a year.

Fans generate **121 million** pieces of Coke content a year

So why does this matter?

Reach - top Advocate segment (22 people) alone reaches 317k people on twitter\*

Influence - brand advocates are **50% more likely** to create content that influences a purchase^

\* Coca-Cola advocacy segmentation

^University of Rhode Island's College of Business Administration.

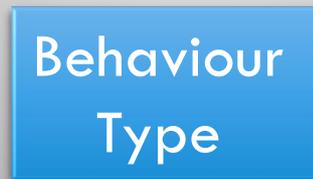
ADVOCACY IS NOT JUST ABOUT THE LOVE

I   
BRAND

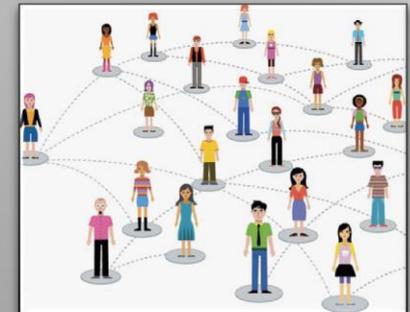
# IT'S ABOUT WHAT THEY DO WITH THAT LOVE!



+

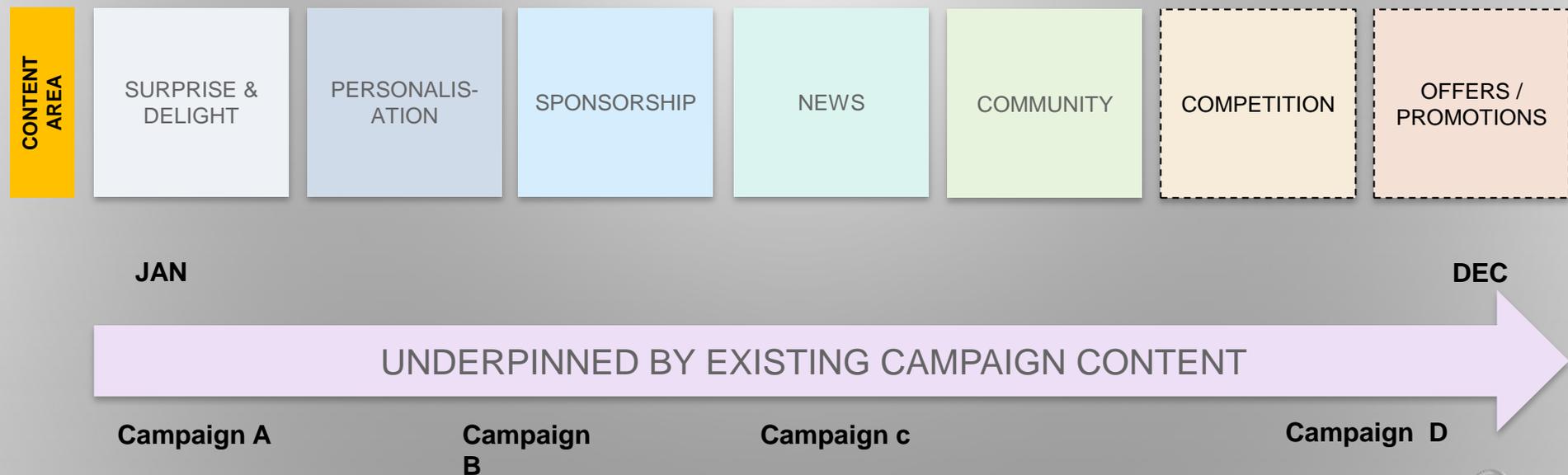


+



Their reach/influence

# CONTENT TYPES THAT BUILD ADVOCACY AND LEVERAGE YOUR EXISTING CAMPAIGN AND CONTENT CALENDAR



# TO SUMMARISE... A PATH TO SUCCESS



## 1. BUILD YOUR DATABASE (ON TOP OF YOUR SOCIAL ACTIVITY + SHOPPER)

1. Your own valuable asset
2. Enables control of our direct consumer dialogue
3. Escapes reliance on other platforms (e.g. Facebook)



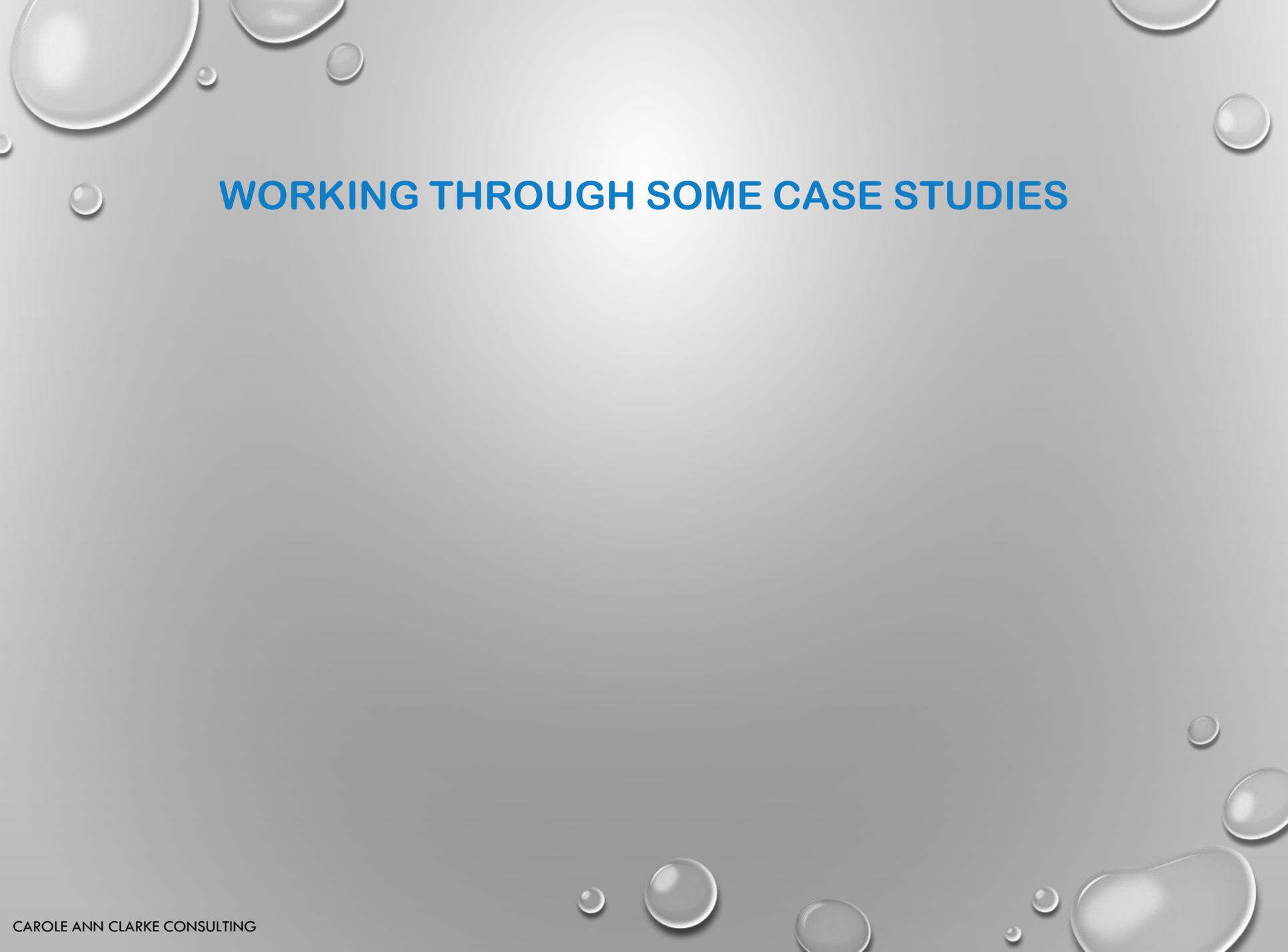
## 2. PROVIDE BEST IN CLASS OMNICHANNEL RM

1. Insight & analysis that drives initiatives
2. Programs such as early engagement / reactivation etc (omnichannel)
3. Toolkits of best practice & comms
4. Continued measurement, test & learn framework



## 3. MOBILISE THE TROOPS - THROUGH HARNESSING ADVOCACY

1. Based on behaviour + what inspires your community
2. Give your fans a role for the brand
3. Improve our connection with consumers across multiple platforms

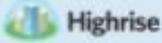
The background of the slide is a light gray gradient. It is decorated with several realistic water droplets of various sizes, scattered primarily in the top-left and bottom-right corners. The droplets have highlights and shadows, giving them a three-dimensional appearance.

# WORKING THROUGH SOME CASE STUDIES

The background of the slide is a light gray gradient with several realistic water droplets of various sizes scattered across it. The droplets have highlights and shadows, giving them a three-dimensional appearance. The word "APPENDIX" is centered in the middle of the page in a blue, sans-serif font.

# APPENDIX

# FREE CRM SYSTEMS

Free CRM   Comparison								
BROUGHT TO YOU BY 								
	FREE CONTACTS	FREE USERS	FREE STORAGE	FREE SUPPORT	EMAIL MARKETING CAPABILITIES	CLOUD-BASED	SELF-HOSTED	UPGRADE FEE
 <b>suiteCRM</b>	Unlimited	Unlimited	Unlimited	Online Community			✓	\$16.40/user/month
 <b>capsule</b>	250	2	10 Mb			✓		\$12/user/month
 <b>insightly</b>	2500	2	200 Mb	Online Community	✓	✓		\$12/user/month
 <b>reallysimple systems</b>	Unlimited	2		Full Service	✓	✓		\$8 for 200 accounts
<b>FreeCRM</b>	100000	100	Unlimited			✓		\$24.95/user/month
 <b>Bitrix24</b>	Unlimited	12	5 Gb		✓	✓	✓	\$25/user/month
 <b>raynet</b>	150	2	50 Mb	Full Service		✓		\$19/user/month
 <b>vtiger</b>	Unlimited	Unlimited	Unlimited	Online Community			✓	\$10/user/month
 <b>Zoho CRM</b>	Unlimited	10	Unlimited	Full Service		✓		\$12/user/month
<b>Zurmo</b>	Unlimited	Unlimited	Unlimited	Online Community			✓	\$35/user/month
 <b>HubSpot</b>	Unlimited	Unlimited	Unlimited	Full Service	✓	✓		\$10/user/month
 <b>InStreamio</b>	Unlimited	2	Unlimited	Full Service	✓	✓		\$11.36/user/month
 <b>Highrise</b>	250	2				✓		\$24/month up to 6 users

## SOCIAL LISTENING TOOLS (FREE)

- SPARK CENTRAL
- SPROUT SOCIAL
- RESPOND
- LITHIUM
- HOOTSUITE
- **SPRINKLER**
- NUDGESPOT
- INTERCOM
- TWAZZUP
- ADDICTOMATIC
- **HOW SOCIABLE**

<http://www.socialmediaexaminer.com/8-social-tools-to-listen-and-interact-with-customers/>

<https://www.brandwatch.com/blog/top-10-free-social-media-monitoring-tools/>

## MAIL CHIMP ALTERNATIVES

- EMMA
- GET RESPONSE
- SPARK POST
- ACTIVE CAMPAIGN
- MANOPOST
- AWEBER
- DREAMWEAVER
- CHARLEY

<http://technologyadvice.com/blog/marketing/six-mailchimp-alternatives/>

<https://charley.io/charley-email-marketing-vs-mailchimp-comparison-chart/>

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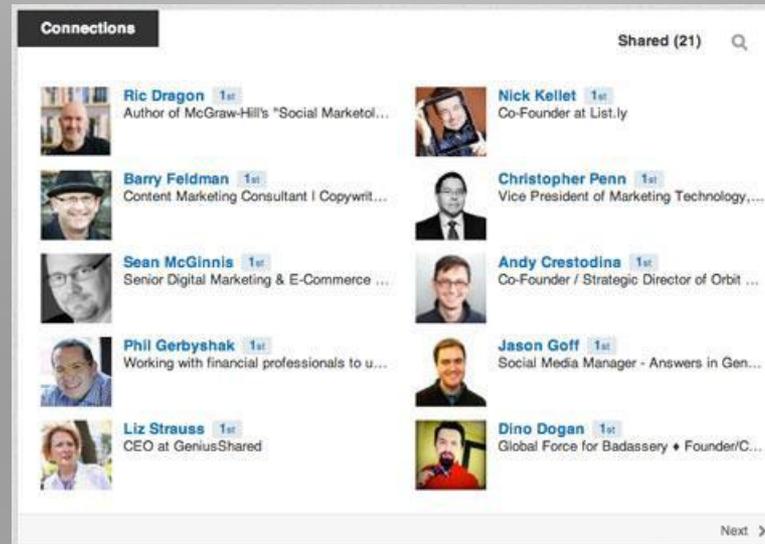
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## REFERENCES

- VISUALISATION OF DATA;
  - [HTTPS://WWW.YOUTUBE.COM/WATCH?V=5ZG-C8AAIGG](https://www.youtube.com/watch?v=5ZG-C8AAIGG)
- IOT WON'T WORK WITHOUT AI; [HTTPS://WWW.WIRED.COM/INSIGHTS/2014/11/IOT-WONT-WORK-WITHOUT-ARTIFICIAL-INTELLIGENCE/](https://www.wired.com/insights/2014/11/iot-wont-work-without-artificial-intelligence/)
- PROCTER AND GAMBLE; [HTTP://WWW.MCKINSEY.COM/INDUSTRIES/CONSUMER-PACKAGED-GOODS/OUR-INSIGHTS/INSIDE-P-AND-AMPGS-DIGITAL-REVOLUTION](http://www.mckinsey.com/industries/consumer-packaged-goods/our-insights/inside-p-and-ampgs-digital-revolution)
- COCA-COLA (NEW SPRITE BASED ON BIG DATA)  
[HTTP://WWW.CNBC.COM/2017/02/13/THE-NEW-SPRITE-FLAVOR-IS-BASED-ON-BIG-DATA.HTML](http://www.cnbc.com/2017/02/13/the-new-sprite-flavor-is-based-on-big-data.html)
- LOYALTY CRM; [HTTPS://WWW.MARKETINGWEEK.COM/FOCUS/CRMLOYALTY/](https://www.marketingweek.com/focus/crmloyalty/)
- E-MAIL MARKETING; [HTTP://INFO.QUINTAINMARKETING.COM/BLOG/CTR-VS-CTOR-WHICH-EMAIL-MARKETING-METRIC-SHOULD-YOU-BE-USING](http://info.quintainmarketing.com/blog/ctr-vs-ctor-which-email-marketing-metric-should-you-be-using)
- HOW TO COLLECT E-MAILS FROM FACEBOOK;  
[HTTPS://WWW.POSTPLANNER.COM/HOW-TO-COLLECT-EMAILS-FROM-FACEBOOK-FANS/](https://www.postplanner.com/how-to-collect-emails-from-facebook-fans/)

# RM PROCESS - OVERVIEW

## 1. Plan

- Develop and agree annual contact strategy and plan:
  - Scheduled comms
  - Targeted shopper segment comms
  - Trigger
- Agree roadmap, resource and budgets
- Set KPIs and learning goals

## 2. Execute

- Define targeting and extract data
- Develop creative concept and assets
- Integrate offer and mechanic (if needed)
- Localise (as required)
- Test
- Deploy

## 3. Analyse

- Interrogate the results
- Share the findings / learnings
- Refine the planning quarterly

# 4 COMMUNICATIONS TYPES RIGHT NOW

## 1 SCHEDULED

**Definition:**

Pre planned communication  
Driven by a campaign or calendar event

**Example:**

Email newsletter  
Campaign  
Event/competition  
New product launch

**Timing:**

Time sensitive  
8 week lead time  
Mapped in advance across the annual calendar

## 2 ADHOC (SCHEDULED)

**Definition:**

Last minute comms requirement that could not be planned in advance  
Using a scheduled comms template with content prepared based on specific message/objective

**Example:**

Email to respond to competitor activity, adhoc opps

**Timing:**

As per scheduled comms but shorter lead time

## 3 SEGMENTED

**Definition:**

Bespoke contact strategy to influence behaviour of a specific high value shopper segment

**Example:**

Increase loyalty from high consumption households  
Product switchers  
Increase weight of purchase

**Timing:**

Based on annual plan  
Segments could receive scheduled comms as part of contact strategy

## 4 TRIGGER

**Definition:**

Automated pre-prepared communications in response to a pre-determined event

**Example:**

New registration email  
Weather temperature  
Lapsed behaviour change  
Competitor activity  
Email bulletin  
SMS/MMS

**Timing:**

Based on predetermined business rules once the trigger is activated. Flexible timings based on other activity